

# Steering Committee Meeting June 27th, 2024

Presentation Recording Passcode: UB2FId\*3 <u>Summary Notes</u> <u>Meeting Transcript</u>

### Summary Notes

The meeting focused on timeline and event planning, fiscal agent report, geographic planning and environmental justice coordination, subregional table and affinity hub updates, and strategy development and research. The key action items for participants finalizing dates for geographic planning events, clarifying budget details, securing venues, creating flyers, defining environmental justice, updating the project proposal tracker, and ensuring allocation numbers and timelines are updated.

## Timeline and Event Planning (14:11 - 18:16)

- Finalize dates for geographic planning events.
- Release of the implementation phase SFP draft for public comment early July.
- Clarify budget language and funding details for the implementation plan.
- July 12 Catalyst Kick-Off Meeting with Stewardship, SC chairs and state reps.

# 📜 Fiscal Agent Report (19:48 - 26:40)

- Send out a revised contract for financial strategy lead to Paykeeper.
- Secure venues and finalize logistics for geographic planning and environmental justice events.
  - $\circ$   $\,$  Create flyers for each region and an aggregate flyer for all events.

# Geographic Planning and Environmental Justice (32:14 - 48:16)

- Coordinate with LA County Department of Economic Opportunity for event support.
- Define environmental justice for the upcoming events.
- Reopen feedback link for steering committee members to provide input on event planning.

# **Subregional Table and Affinity Hub Updates** (01:01:00 - 01:08:19)

- Submit final convening reports and progress reports to CCF.
- Update the project proposal tracker with clear differentiation between catalyst and implementation criteria.

# Strategy Development and Research (01:11:04 - 01:24:50)

• Ensure all allocation numbers and timelines are updated based on the latest state budget adjustment.

# Meeting Transcript

# 08:45

# Speaker 1

Good afternoon, everyone. We're going to wait for a few minutes before we get started to see if we can get our participation level up. We're at 01:00. Thank you. Thank you, all of you who arrived on time, let's give it a few more minutes and we'll get started with our meeting. We're at 20. Let's give it till, say, 104, and then we'll go ahead and get started. Thank you. Kevin, if we could ask you to put your phone on mute, we can hear your conversation. Thank you. Kevin has got your message and let's try to connect later on this afternoon. All right, folks, I got 104 straight up, so let's get started on our agenda. Ariel, why don't you hit with the housekeeping? Thank you all for joining us today. Thank you, mister chair. So welcome, everyone. Just a writer.

# 12:27

# Speaker 1

Items, please remember to speak your attendance. I'm going to be sharing the link in the chat right now. And also if you want to propose any agenda item, remote chamber to make your items that you want us to discuss, then when you submit it, you have to put your name and date so we know who is submitting it and when it was submitted so we can add it to the next student committee meeting. Also, remove the resource tracker. You can find all sorts of documents, task and about the program. And if you think that there areas of opportunity in these meetings, you can always reach out to Andrea, and she's the chair and she's in charge of the opportunities department.

#### 13:29

#### Speaker 1

And you can just let her know where you think we can improve or what their potatoes see, and she can address this with the team and with everyone else. Thank you. Thank you. Ariel, just to let you know, you were breaking up a little bit, but I think we got the gist of your message and your housekeeping notes. I apologize. No worries. And just also want to encourage everyone to use the opportunities department if there are any concerns around any aspect of our meetings or anything else. Okay, let's go ahead and start on the agenda. We're going to start off with our timeline with Armon Koya. Thank you, Kevin. And welcome, everybody. As usual, I'll be giving the agenda timeline update here. So we don't have much change from last week. We have our ethnic and geographic and ethnic planning.

#### 14:26

#### Speaker 1

Events will be taking place in July, I believe. We're just waiting to get those dates finalized. Of course, we have our table partner league convening. So I've been meeting with and we'll provide an update with down the line and then everything else is the same as it's. We have the strategic writer hopefully beginning to work in the next week or so, or the next couple weeks. I think CCF will give an update. And that regional plan part two, which is our main focus, is due still August 30. And actually if we go to the next slide, we do have some more specific timeline updates. And so this is referring to the implementation phase. We received these at a community of practice meeting, I think, about a week and a half ago. And so here's some important implementation updates.

#### 15:10

#### Speaker 1

The implementation phase solicit SFP draft will be released next week. It'll be open for two to three weeks of public comment. We kind of heard one or the other, but the public will have a chance to respond to that. And then ultimately the implementation SFP, the final one, will be released sometime in September. It may get pushed back about a week, but it will be in mid September. And then that may also impact the application due date, but that is also expected to be in November. As a reminder, and also from an assembly budget document, we know now that there's going to be \$50 million in competitive funding for each of these three fiscal years. So of course these are shovel ready projects that we're going to be needing to submit.

### 15:53

#### Speaker 1

And we'll get down to later on in the agenda, we'll be discussing our project ideas portal, which is kind of a centralized location where we can begin to work on this to make sure LA doesn't miss out on funding here. That conclude your report, Armont? Yeah, yeah, thank you. All right, any questions for Armand? Any comments? All right, thank you. We're going to move to the. Oh, we have a comment from, I believe. Luis, you're on mute. Luis, we can't hear you. Oh, thank you. Sorry about that. So just two things. One, for the ethnic events I saw you mentioned they were being held in July. I thought we said that. You said there was a deadline that we do them in June. Yeah, we just, we came to the realization that it just wasn't possible, I think. And it's been moved into July.

#### 16:50

#### Speaker 1

It shouldn't really impact the regional plan, part two, which was our concern for doing them in June, but yeah, it should be in July. And we'll have those dates up soon. So the state's okay with us doing them in July then? Yeah. Yes. Okay. All right. And then on the \$50,000,000.01, that's not just, that's a statewide competitive. Right. Not just us. Right. Yeah. So we'll be competing with the 13 other regions. But, I mean, are we. Is La region limited to our steering committee has to approve the projects, or can people just submit? So every organization could submit their own project, not necessarily going through us? Or does it have to go through us? Well, yeah, our collaborative will come up with the process, our steering committee, the governing body, to approve projects that's available. You're breaking up, Luis.

#### 17:53

#### Speaker 1

So is it 50 million that's specific for La county or. That's 50 million that's available? That's 50 million that's available statewide. And then, so the 13 regions will be submitting projects as a collaborative, as they approve it, and then the state will distribute funding. All right, thank you. Thank you, Louise. You get a lower your hand and. Tony Simonse? Yeah, I just wanted to clarify the budget language. The 50 million is the appropriation for the entire year for all things that Gobiz and the labor agency will do. So that includes their 5% admin. It includes the existing contract for third party evaluation. It includes, you know, I don't know anything else the state might do. So we should not be thinking that it's necessarily going to be 50 million for the implementation plan, because there's not that much.

## 18:51

## Speaker 1

I would anticipate that you will have earlier funding because they are extending the overall timeline for the program. So I just don't want people to be disappointed. They may come out with 50 million the first year, but the drawdown on the money is actually what you're seeing in the budget and not the committed implementation grant level. Okay. Thank you for the clarification, Sonny. Thank you, Johnny. All right, any other questions? Hearing none. We're going to move to the fiscal agent report with CCF. I saw a few folks here. Will it be Paul? Maria, Jose. Good afternoon, folks. I think it's just me on the call today. Maria is going to be out a couple days this week. I know Jose is just getting back into the office. Our updates will be pretty quick. As far as the table lead contract status?

## 19:52

### Speaker 1

We're doing well there. All the contracts have gone out and they're beginning to be administered. We've already got disbursements out to about 40% of the folks there. Obviously, that's with the exception of the financial strategy lead reworking that sow, as you know, and I believe that was voted to be approved. So I'm going to be sharing that with Paykeeper, our contracting partners, later today so that they can get the revised contract out to them and we can start moving forward in the process. Regarding the strategic writer and graphic designer. We've gotten those contracts executed, so payment will be going out shortly, and we can have them start working on the regional plan, part two here shortly. In the next few weeks. As far as the Dakar foundation, we're on the last tranche with that agreement as well.

### 20:46

### Speaker 1

We're working with our GMT team internally to get the final approval for that agreement. We anticipate that being completed this week. We've already discussed invoicing with them, so we're kind of ahead of the game there. We're just waiting for the final executed agreement. I already stated this, but the financial strategist, Sal, unless anything comes up today, which hopefully it's not the case, we'll be sending that out this afternoon to get that contract executed as well. And that's all I have on my end. There's one other thing that was on the. That we put on the agenda today, Paul, the final. Yeah. Yes. Thank you. Yeah. So we've. We've already gotten that internally. So we've reached out to some of the affinity hubs just to confirm status and make sure that they're ready for those final tranches of payment.

# 21:38

### Speaker 1

So we're still waiting to get word back from a couple of those folks. And once that's completed, we should be all set there to close out the payment process for them. For those that have already responded or completed. Is there any ETA on that? I'm anticipating a week or so. I mean, we have a holiday week next week. Some of the orgs will have, you know, kind of some particular issues maybe that might go beyond that. But I'm hoping within the next week or so, we can have that closed out. Okay, well, we'll keep an eye out. Thank you. All right, let's go to the next agenda item, please. First of all, let me stop here. Scale back. Any questions for the fiscal agent? Update? Any concerns? All right, moving to the next agenda item, the geographic planning and environmental justice event agenda.

### 22:40

### Speaker 1

Charles, leave, you're up for this. Thank you, Mister Kevin, mister chair. So, Dakar foundation has been working diligently, as you know, that the dates change. So the dates change. The venues had to change. And they had a few venues locked down, and a few things fell apart, so they had to pivot. And as of right now, looks like from my last conversation with the point of contact from Dakar, actually, Kevin, you're on the call. You can chime in if you want, after I'm finished here. But these are the dates and locations of. And times of the five different convenings in each supervisorial district. No need me reading it. You can have it again. I don't. I've been told that they don't anticipate these dates changing the dates or venues changing. So we're, I guess after their contract is solidified.

### 23:45

### Speaker 1

Kevin, if you wanted chime in on this, you'll be putting the payment down to make sure that it's legally locked in right now. You just have verbal commitments, is that correct? Yes, we have verbal commitments with all five venues for those five dates and those five day parts. The contract will not stop us from being able to consummate those agreements. We do expect to have some payment from CCF. They said that they were going to be able to get us some portion of the contract so that we can do that and make sure that we can go to publication. Yeah. And my understanding, feel free to chime in, is that you guys are also in the process of securing guests and the speakers, catering all the other elements that go along with these events. Is that correct? Correct. Yes.

## 24:47

### Speaker 1

We have a working document that we'll put into Google Docs, but I have it as an interactive piece right now with links that will allow people to see the format for which we're going to duplicate every event as a run of show for us to put in those slots, speakers, panels, and activities to knock down the statement of work line items. Thank you for that. Dana Stroud from the California community and place based solutions team over at Gobiz seems to be extremely interested in knowing more about these events so she can reach out to her constituents to extend the invitations there. The moment all this is locked down, secured for sure. We want to make sure that we get that out to her to get more exposure for this. Sure. You guys updated? I will add if I can.

### 25:47

#### Speaker 1

I have spoken to the central communication director for the LA Board of county Supervisors for all five supervisors. And there's not only interest, they want to refer me to certain departments of the county, but I'm waiting for direction from the steering committee or someone to tell me what do we want to tell them in response to their interests or participation moving forward? The county board of supervisors. Okay. Are there any comments or questions, any feedback that anyone on the call would like to offer to Kevin? Tony, your hand is raised. You have the floor. Just asked if we could please get flyers for per region, but also one that includes all of the dates for countywide serving organizations. We may need to do both, and there may be other groups that would be very helpful.

#### 26:57

#### Speaker 1

That is our plan is to make sure that there is a liar that goes out to each specific region with a specific flavor, if you will, for each region to have the ability to make sure that they can communicate to their constituency for attendance. And we do plan on using eventbrite as the way to measure attendance and RSVP's if it would be very helpful if you could also do one aggregate flyer. I realize why individual ones are helpful, but it may be that you. That a single one that has all the dates would be helpful. As I said, to groups that maybe have databases that don't differentiate. Makes sense. Will do. Thank you. Nora has her hand raised. Hi. Good afternoon, all.

## 27:49

### Speaker 1

So I think that it would, when it comes to the county, we have as a part of this body, the La County Department of economic opportunity. So it might be great to make sure that our colleague there, Kelly, and her team are fully aware of these upcoming meetings in connection to the supervisorial offices. I don't know if anyone on the call is from that office today, but it would be great, I think, to let them know. And then one of the departments it would be great for us to hear from would be the county's office of sustainability and any, you know, get an update on what they're doing. Their, you know, ideas around how the various, not just the organization at the county, but any various departments where they plan to have influence over how those departments are focused on decarbonization and climate resilience.

### 28:48

#### Speaker 1

I think that would be very helpful. And I am curious as to what is going to be the agenda for each of these sessions, given that it's one session and it's a specific period of time. I'd love to get some insight into that. So those are my three comments. Thank you. So, Karen, you want to acknowledge that and give a response? Well, I'm open for any participation at this point. We're looking to try to follow. We're looking to try to follow the original flyer that we got that said, geographical diversity and environmental justice. So those were the things that were looking to stack inside of the forums so that we can make sure that speakers and activities met those initiatives to drive data for.

#### 29:44

#### Speaker 1

So if there's something that would, you know, be the flavor of somebody, then I'd like to be able to integrate it into the narrative. I think we did make a change on the title, but I'm going to let this fellow steering committee members comment. We need you on for a few more minutes. Kevin, Sharon, you're on mute. Sharon. Okay, kindly tell me a minute. Thank you for that. I think we did float agenda structure and content last week. It last during committee meeting on what we wanted to see, and there was some input put in from the community in terms of agenda. I want to ask two things.

### Speaker 1

One, have you mobilized or do you have the master list of 110 affinity hub leads, sub regional table leads, all of their contact information, because they are supposed to be the outreach partner, part of the outreach partner structure for each of these, because that's in their contracts. It's mandatory that all SRTCs and HLS attend and they're supposed to be mobilizing. So, Kevin, are you coordinating with these people? That's the one question. And then the second is, I keep seeing the shift name go to diversity. And this is not a diversity conversation. It was a racial planning forum. In the proposal, we settled on the ethnic planning, and this is not a DNI conversation. There's a lot of feedback coming from community around racial planning, and we promised that to our HRTC members.

### 31:27

### Speaker 1

And so that ethnic planning language needs to hold up as we go to market. Thank you, Sharon. I have seen a change in that. So can we make sure that the proper titles in there, folks? Charles, you had your hand up after Sharon. Are you, have you, is there anything you want to add to that or comment on in regards to that? No, Sharon actually addressed what I was going to mention. All right, but we're in agreement on that. Thank you, Kevin. If you can make a note of that and make the adjustments and get to anyone, to Charles or whoever, if there's any further question in regards to the title, would appreciate it. Stephanie, you're up. Hi. I'm here representing the Department of Economic Opportunity.

### 32:14

### Speaker 1

I just wanted to one thank you to Noah for lifting the department, recognizing that we would want to be a part of anything to support these events and anything that we can do in order to bring additional speakers and or coordinate, we are happy to do that. As soon as we can get the collateral material, we can help push it out. Thank you. Seven Hr. Kevin, looks like you got some muscle coming behind you. Appreciate it. Absolutely. Well, yes. When we addressed the county board of supervisors, they held me over to say that the Department of Economic Opportunity would be supervisor Solis recommendation for helping us get our goals met. So, yes, we would love your help. So I just put my email in the chat box.

### Speaker 1

So after this meeting, I'd love to talk to you about not only outreach and engagement, but anything else that the Department of Economic Opportunity will help us with. Making sure that we get everything every line item met from the supervisor's recommendations. Great. I'll reach out. Thank you. Okay. Thank you, Stephanie. Doctor Salcedo. Hi. Good afternoon, everyone. Question and then I'll give my recommendation. How are we defining environmental justice for this event? Because that will help socialize who we recommend to be part of it. That's the first part of my question. Who's your question directed at? Kevin Clark. Whoever's planning the primary planning. So I see the title, geographic planning, environmental justice event agenda. But how are we defining environmental justice? Okay, Charles, you want to take that? I don't actually have answer for that, to be honest. So part of the reason.

### 34:16

### Speaker 1

Part of the reason that the California jobs first team sent out that link, what, a week and a half, two weeks ago, is for feedback from the steering committee in order to essentially help define those. If there's any suggestions, we just take. So we're talking environmental. So there's a couple things. There's the economics of it. There's. There's air, water, whatever, right? And so if there's water, then there's the groundswell water justice initiative. If it's energy, then I would recommend we reach out to DWP for their equity 100 strategies and their SLRP. If it's a air, then obviously the air resources board and really begin to narrow that down and how it fits into these goals. So that's why I said maybe let's figure out how we want to define what environmental justice means.

### 35:20

### Speaker 1

And then there's other groups that we could invite, you know, that are part of this call, and some other groups that can talk about that from that perspective. I just want to understand that we shape the perspective first, and then start making recommendations on who we would invite. Charles, how would you like to receive that directly to the surf team or to the opportunities portal? No, definitely not opportunities. Ariel, if you have a suggestion of best way to receive information from the steering committee, go ahead and suggest it. Maybe there's a form that you can create. I don't know, but it's generally the team that creates those forms. So maybe by or scarlett or reo, by the end of the call, if we can come up with a method. Be greatly appreciated. Thank you, doctor salzado, are we good? Good. All right. Thank you.

### Speaker 1

Luis, you're up. Thank you. I had a question about the locations for the events chosen. It seems very kind of la centric. You know, looking at supervisor bargers district, which goes all the way up to Lancaster Palmdale area, we have nothing up there. There's nothing really? Along the eastern side of the county. Nothing unlike Long beach area. We have, you know, Valley, Glen, Burbank, which are probably maybe less than 10 miles. Apartheid. So I know we're in each district. So I'm kind of curious as to. Was there a thought process on making sure that the different regions of the county are considered? I think Kevin left, but let me. Charles, you go ahead. This is your category. Oh, no. I honestly don't know the question.

## 37:12

### Speaker 1

I was actually going to defer to Kevin, but if he's not on the call, I think he said that there was a. Was there a representative from Dakar on the. On the call? Yeah, I believe Oscar's on here. Oscar Wilde. Let me see. I'm looking in participants. I don't see Oscar on. Okay. I know that Kevin's at a conference. All right. So just from what I've seen, I mean, you know, there was the issue around capacity and trying to find event space that would accommodate increased capacity from 170 up to 250. I think that played a role in it. I think that they wanted to land in each, obviously, in each supervisorial district. So what you see here was probably the best effort that was able to be accomplished in regards to that, with that in mind.

### 38:14

#### Speaker 1

But your points are well taken, because as you spoke, it's clear that, you know, I know there's. We had an offer. I think Doctor Jennifer Zelette, a president from AV college, had an offer, but that was not taken up for the Antelope Valley. Cerritos is southeast, but that's not East LA. So maybe that's something that the California jobs first team can take back to Kevin. I would just say just to be reinforced. I think there's always this kind of feeling like there's a lot of these initiatives are very much Los Angeles focused. And I think when you look at where these are, it kind of supports that initiative. So I think to the extent we can make a better concerted effort to try to hit other parts of the county that aren't normally included, let's say, for lack of.

## Speaker 1

Because, again, Senator Barges is in Burbank. That's part of our district. But, you know, large parts. We have large parts of, you know, asian community district, Latinos in the Lancaster Palmdale area that are very high logistics, who are facing, frankly, different issues that probably other parts of the county aren't facing. You have a lot of the communities in Long beach who have, you know, with the ports having there, who trucks and going through the area. So I think that if. If there is an opportunity to include some of those communities. I think the benefits of the type of impact feedback we would get would be helpful, but I wanted to just share that thought, kind of raise it, raise that so that even if we can't change anything, nothing now, fine. But let's at least be mindful of that.

## 39:55

## Speaker 1

This is a La county initiative, not just Los Angeles. Thank you, Luis. Your points are well taken, especially as a resident of the Antelope Valley. And I lent a hand to try to help that along. But thank you. And, Charles, if you can give that feedback to Dakar, we greatly appreciate it. There still might be opportunity I did for somewhere. I think I saw an effort or reach out to UCLA College, but if you could just take those comments back to him, we greatly appreciate it. Next up is any comments on Luis before we go any further. Hi, chair, this is. Can you hear me? Yeah. Jessica, you're up next. Yes. Oh, thank you. Okay. Thank you so much. Hi. Good afternoon, everyone. Jessica Quintana. I also have concerns in regards to the venue where these convenings will be held.

### 40:54

### Speaker 1

I thought there was some engagement on behalf of the steering committee or recommendations, but. I know I missed the last meeting, but it seems like there wasn't. So I'm concerned about the representation of Long beach and that Cerritos College would be that area and space, because, again, we're the second largest city in the county with a lot of representation of disinvested communities, not only in Long beach, but in the Wilmington, San Pedro South Bay area. So I don't. I'm trying to understand, like, who. Who's our audience and who are we trying to get there, number one, and then having a venue in an area that's not really known to be a disinvested community really kind of doesn't speak to the work that we're trying to do. So I'm highly concerned about that, Jessica. There was conversation around it.

## Speaker 1

I wish it could have been at the last meeting. It would have been probably something that could have been acted on immediately. But your points are well taken. In fact, as you bring them out, I'm in agreement. But again, I think part of this process had to do with sites that could meet our capacity requirements. But, Charles, if you could take that message back in case there is an opportunity to make adjustments, because these are. These are good points. Thank you, Jessica. All right, Sharon, you're. We have some sites in Long beach, so we'll bring them forward. Bring them forward. Okay. Forward. Now, to understand that they've already got these in place. So I can't speak for Dakar. I'm not running their program. But certainly, you know. Let me finish. Certainly, if you could reiterate what you just said on this call. Right.

## 42:43

### Speaker 1

And share information that is definitive in terms of meeting the capacity, you know, it's. Obviously, it's up to Dakar, but I think that it would be appreciated and might. He might be able to act on it. So I can't speak for them. I'm just giving you my opinion. So if you could do that, then your voice will be heard, and it'll give him some options. Okay. I appreciate that. And, you know, I really don't like to be reactive to things that happen, but I think in the planning, those are all things that should have been considered.

## 43:21

### Speaker 1

And I'm not familiar who Dakar is, but, you know, those things are important as we're planning and we're trying to really do a good job of engagement and, you know, and also putting on events that are geographically accessible to the folks who were trying to get to these events to participate. So thank you so much, chair, for that. Appreciate it. Okay. Thank you. So I guess Oscar Wilde, he was supposed to be on this call, but I didn't see him in the participant space. I saw your comments to Noah. It's unfortunate that they can't hear these, that we have to take another step to get it done, but it is what it is. So, Sharon, you're up next. So I actually saw this and sent an email to Kevin about this, about the same thing. And this.

### 44:20

### Speaker 1

I know this is a second set of venues, because there was, you know, he him Athenae at veterans facilities that he was able to lock in. I know I got a call about Ellie, Southwest College, because I work with Doctor Culpepper, and we just had a big event there. I

want to suggest, and I think Benny put something in the chat that seems I would encourage regional simulcast as well. Benny suggested that busing might be appropriate within each district, supervisory district. I think that's a great idea, and we want to put that in the record to kind of consider. I also think that given who Dakar is, from a technological standpoint, this is definitely an opportunity to host additional viewing and simulcast participation from other locations, because it is supervisory. And therefore, you're going from Antelope Valley, you're coming all the way down to.

### 45:16

#### Speaker 1

You're going to go to Altadena in the same district. I think there's an opportunity there to use a variety of methods and modalities to ensuring greater inclusion, and I'm really excited that the committee has acknowledged the issue and the need. Thank you, Sharon. May the records reflect Sharon's recommendation. Charles, I'm going to hit Linda first, and Jessica and Robert, if you can lower your hands and keep me organize here on who's in order. So, Linda, Europe next, and then, Charles, we're going to hit you. Hi, everybody. Sorry I've been absent. I had a little high sugar problem. But I understand the locations that he's done.

#### 46:10

#### Speaker 1

But I think maybe he should have weighed in with us a little bit, because we know of free events and, I mean, venues and large venues that are free and that are available to us in, like, the Antelope Valley or Long beach or in East LA. Whereas in. I see what Benny is saying, it does feel like it's just an LA city thing and not a whole county. And we're encompassing all of them. So I know we're only supposed to cover x amount of dates or whatever, but if we can find a little wiggle room and maybe do something in Antelope Valley or East LA and Long beach to encompass them, to make them feel included also. So, you know, we're all here to.

#### 46:57

#### Speaker 1

I know most of the time, we're all here to work with any committee that's trying to put something on together for all of us inclusively, so he can just reach out to all different ones of us to help. Thank you, Linda. It was discussed at the last meeting. I'm not sure you were at that meeting, but it was discussed, I'm sure. In fact, I leaned in pretty heavy myself in making recommendations, but mine weren't taken either, and that's okay. And I had Jennifer Zelette from AV college. They did have a space that could accommodate 300 folks. But anyway, Charles, if you could take the. Again, take these back. If you guys could take notes on all these recommendations is being recorded, so it's not like they're lost. So, thank you, Linda. Charles, you're up next. Sure.

### 47:52

#### Speaker 1

So, I think the California job, the team, we put out a link for any steering committee member to give feedback on anything that you would like to integrate into what the car should do. So I think probably the best course of action is for us to reopen that. So, all of these suggestions, I wrote down what's there, but if there are other things that pop in your head, please give the feedback through that link so we can have everything synthesized in one area. So after the call, the team and I will make sure that link goes back out to all the steering committee members. And just for the record, President Zelette from AV College sent me a text. She's driving and can't. I couldn't respond, but she did say that AV college is still open capacity, 300 people. So just take note of that.

#### 49:00

#### Speaker 1

I'll make sure. And I did connect Kevin with her last week. I believe so. He does have the information. All right, Drew mercy, comments. And can you hear me? Yeah, we can hear you. Can you hear me? Yes. Okay, thank you. I just want to echo doctor Zillette's comments. I mean, but, and someone said earlier, I mean, even if you can't set up separate, I, you know, different convenings. At least have a satellite location. You know, we've got all the zoom technology that could be provided locally, but, you know, Burbank during rush hour, that's an hour and a half away from folks at Lancaster and Palmdale or two. Thank you, Drew. All right. Okay, so any other comments on for Charles or the team? I think everybody pretty much got their words in.

#### 50:10

#### Speaker 1

Okay, Jessica, if you can lower your hand, I would greatly appreciate it. All right, folks, let's go to the next agenda item, sub regional table update. Armon. Yes. Okay, so we have our subregional table update here. We don't have much to add on from our last time. We did provide an extension to some organizations that got contracted very late. There were replacements, dropouts, things like that, and also been following up with those who have not completed their surveys. At the moment, we have about 23. I'm trying to think about, like, maybe just about under 23, 50 surveys which we received that are linked to an organization that are not duplicated. So these are surveys that

organizations will certainly get credit for. We do have a number of surveys that are not linked to an organization.

## 51:05

## Speaker 1

I kind of have trying to do some detective work to figure out who they could be linked to and have an idea of some of them. But, yeah, we actually got a really great turnout. So we'll just be taking the next couple weeks to begin analyzing the data and move on from just cleaning it. So, yeah, that's the update on the subregional tables. Okay, thank you. And you can stay on screen. First of all, any questions? Any comments? All right, hearing none. Move on. Sharon has her hand up. Excuse me, I'm just trying to. Get off me. Critical to our, the success of the geoplanning forums is having the findings reports.

## 51:50

## Speaker 1

So the data from the community via the sub regional tables and affinity hub leads was supposed to be summarized in a findings report as well as the findings and results from the formalized research. How, how. What is the process and timeline for which those findings to come forward? Because that's an input into the geographic planning forum. You're bringing that data to community to dialogue, understand, so that they can have input into our strategy about what is. So can you help understand. Help me understand that, Armin, the timing on those finding reports and what that's going to. What that's going to assimilate into. Yeah, sure. Well, we'll have, you know, I'll have essentially from the first meeting about two weeks from today. So we'll just need to summarize the data and, you know, we have.

## 52:52

### Speaker 1

I was going to speak to it in the next slide, but we're still waiting on a few of our affinity hub to submit their final convening reports. So, I mean, it's just kind of a challenge here. We have to balance out. When do we start cutting it off and saying we're not going to take any more data and when do we begin analyzing? Because we do need to just move forward in the process. And I actually do believe that we have adequate representation across thematic areas and spas. So, you know, we will begin analyzing the data and trying to get as much of it ready as possible. Apart from that, we also do have, as you said, the research, and we also had another survey that was done there.

### Speaker 1

So I don't think there will be a lack of research and information for those events. But, yeah. So just to add to Sharon's valid point, maybe a deadline one last morning, whether it even be 24 hours or whatever, but just in case there's some stragglers that forgot, and then that way you can go ahead and move forward, give you a path forward. So my two cent, are you aggregating arma? Because now that we're doing district level convenings as opposed to spa level convenience, all of our marketing data and findings and information from the market researchers on the spa level, are you aggregating data to the district level so that we're talking apples to apples? The spas don't fit into the districts perfectly. Yeah. So, I mean, there's not really a. A clear solution with that.

### 54:28

#### Speaker 1

It's just going to be more like, these spas are likely to be represented at a district meeting by the attendees. And here are the key findings from these specific spas. That's the solution. Thank you, Armand. Luis. Yeah, so just Armon, real quick, I wanted to see if me and you can talk afterwards. I had some questions about some of the surveys, we had some folks who say they completed it, but it didn't show up. So I don't know. They likely did something wrong on their end. But I want to see what opportunities there may be for them to either resubmit them again to make sure that they, because we want to be able to give them the stipend. They participated in our briefings, and so we don't want to kind of tell them, hey, you participated.

### 55:07

### Speaker 1

You say you submitted it, but we can't find it, so therefore you can't get paid. Okay. Sure. Thank you, Louise. Connie? Yeah. I'm wondering if we have a timeline by which the steering committee could see what is the community engagement information that's going to be presented at the events? This is a really kind of fundamental component to it. And I know that there's a lot of organizations in the steering committee that have a lot of great expertise on equity. And so I understand the deadlines, but it's fundamental. We're doing all of these events. We're going to be asking community, please respond to this. Does this accurately? I don't know what question you're asking. Are you saying this is what the data says? Do you agree with it?

### Speaker 1

I just think the steering committee should be able to see at some level what that approach is for such a significant component of community input. So I'm wondering if there's a deadline by which we could see something. You know, how are we going to kind of maneuver this? See, see what? So are you saying, like, see the findings and then, or, like, the discussion topics of how people will respond to the findings? Yeah, I think it's really kind of the set of questions. We're not sure. I totally respect that you have an issue of data coming in. I don't think there's a problem in saying this is a preliminary understanding of what we've seen. I, and as you pointed out, you already have part one, so you have actual data and you have a lot of community knowledge.

### 56:49

### Speaker 1

What we don't know is what will you actually be? What will we be asking community members when they walk into these events? What is the approach that you're going to use to get their feedback? And, like, what is the question? I mean, I. Right, yeah. Well, for the actual events, there will be some sort of survey for people to fill out if they would like to fill out a survey. And then apart from that, you know, it's just about seeing key takeaways, maybe from discussions where don't exactly know how it's going to take place yet. But like, let's say there's a speaker and they're taking Q and A's and something keeps coming up as a question regarding a certain research topic and that'll certainly be noted.

### 57:34

#### Speaker 1

Could we see what the survey is and the content approach at our next steering committee meeting so that we can provide input to that? This is the most broad based event that we're doing and for consistency, I think it would be a good thing for us to understand what that looks like. I will look at the calendar and follow up on that. So let's make sure in our next steering committee leadership meeting that we look at that. I think that's reasonable. Okay. Okay. So if you make a note of that, we greatly appreciate it. Okay. So if there are no other comments or questions. I see none. Let's move Armand to the table partner lead update. Okay, yeah, sorry, just finishing up my notes here. So. Yeah. Table partner lead update. We have our table partner leads listed right here.

### Speaker 1

I believe we could actually, I mean, it's the same table partner leads that we've had. We could just go to the next slide and I can review a little bit some discussion that was had over the last week or so. So of course the table partner lead deliverables have not changed. I've been meeting with them and been in close contact. I would say much more close contact than the affinity hub leads. And so I'm getting updates regularly and they have been doing really good work engaging large employers and also just engaging a large number of employers. Like some examples are our transportation. We'll be having three convenings in the space of about ten days. To have very focused convenings with 20 plus employers and outreaching to 200 plus members as well. Of course, that's the conference of minority transportation officials.

### 59:24

### Speaker 1

So there's a very strong equity component in their convenings. Clean and renewable energy, united LA they have finished their first convening and they're having another one. I think it's coming up video production distribution is very much getting tv producers involved. And also I've spoken with Sachin and she's also very in tune with the equity component. Of course, the main deliverable that they will be doing is developing a target sector strategy which is for section three of the regional plan, part two. It has the topics listed there. And then finally to just kind of address some questions and motions that were raised in the chat. While I don't think that they were officially considered motions, there was like four things that Tony sent in an email, and I do think that they're good suggestions.

### 01:00:10

### Speaker 1

So when it comes to expanding the input to include chambers, labor organizations, I can certainly encourage them to do this, and they are engaging with a lot of people at the moment. The second thing that she suggested was to require each one have a public comment period. That is something that will definitely happen, of course, as the, it's going to be a part of the general plan, the five to ten page strategy. So the steering committee will have a chance to comment on that. A third one is to require each one to participate in some specific meetings in our governance model. And I can definitely ask them to attend, as their scope did include that they attend meetings at the various levels that just didn't have a specific number.

### 01:00:46

## Speaker 1

And then the fourth thing was to separate the development of the strategy from the identification of projects. Those two things are already separate, and we'll speak to that later. So. But thank you for the suggestions and comments. Right. Yeah. They do not vote on steering committee. Yep. No, they do not. Okay. All right, thank you, Armand. I think there's a one other moving along. You can stay on stage, Ramon. All right, the affinity hub lead deliverables. Yeah, just a quick reminder to any of our affinity hub leads who may be on the call. We have three that have not submitted their reports yet, and I do believe there may be also some more who have not done the progress report that goes to CCF, which, of course, is a separate thing.

## 01:01:41

### Speaker 1

If you have any questions, please email CCF or audio circ team circadc.org and we'll help you out. But we really do need those deliverables. So if you're on the call and you've not submitted it, please try to submit it as soon as possible. Very important. I noticed a comment in the chat box about steering committee being a closed session. When we take care official business. It is, but we started talking early on that from time to time we might have visitors come on and speak, but they don't vote, and it's not a part of our official business, if you will. We do have visitors. They can come on. If the steering committee reaches consensus and agrees to that, they will invite them off the call and open the formal meeting. All right, thank you. All right. And thanks for the reminder, Sharon. Appreciate it.

### 01:02:37

### Speaker 1

Okay, so let's move to the next agenda item, please. The penny Hub league convening summaries. Oh, yeah. You can see it's. Just get them in. All right. All right. And don't go anywhere. All right, Charles, let's go with the catalyst projects. I think between you and Charles, you're going to handle this. So Armana or Charles, who's going to say that? Yeah, I think, Charles, if you want to kick it off and I can lean in. Yeah, I guess it doesn't matter, but yeah. So the catalyst, the kickoff date is. What is that? July 12? Is that right? Yeah. Yeah. So the kickoff will be on July 12 from 230 to 04:00. And that's when we'll really have more clarification from the state about it.

### 01:03:31

## Speaker 1

However, the California jobs first team, I'm sure you guys already know by now, we had already created a folder for you all to start submitting ideas for catalyst projects, and that's exploratory. Last mile and then implementation. Implementation, of course, is a separate. But there's a lot of the same questions, qualities, I'm sorry, criteria for all three. And armon, I'll turn it over to you so you can go a little bit more into that. Yeah, of course. So, as we did mention earlier, we do have the implementation SFP going to be open soon. So just trying to think of what's the most effective way that we can begin to receive projects. So as we currently had it, we had a project s proposals folder, and we had a project criteria and a place where people can upload PDF's.

## 01:04:26

### Speaker 1

But we think that after some recommendations from leadership to just have a central portal where you can find criteria, projects find opportunities to collaborate with one another. And so we have this portal that has eight tabs, and we will be requesting that people begin to upload projects there. And if they don't have a project but they want to collaborate, they can also list what their organization does and how they can fit in. It has eight tabs. It has a whole host of information on criteria. Of course, we will have additional criteria coming from the catalyst still.

### 01:05:01

### Speaker 1

But for implementation, we have the core criteria, which applies for both, actually, there's a frequently asked questions links, there's also a feedback where you can provide feedback, but, yeah, so I just put it in the chat, and please use that as the place to upload ideas where we can have a centralized kind of database. So my understanding. Sorry. Yeah, so it seems to be still a lot of confusion about the difference between catalyst and implementation. And again, before we go too much, I mean, we can keep reminding reminders that we think work best for you all. But really, July 12, when that final criteria comes out from the state, we're going to really start kind of locking down and make sure that you guys understand the difference between the, you know, the public and private sector projects that'll make a difference.

## 01:06:03

### Speaker 1

Armand's been really good at make. Asking the hard questions of the state, or asking the hard questions to the state about different types of projects, because my concern is

that any of you guys on here may submit ideas, and the state just kind of frowns upon them. So we don't want anyone wasting their time. So it's very important that we. That we've been keeping the pressure on the state to make sure that they answer specific questions. So when the. When the final criteria comes out, everyone's prepared, and once they upload it, they have all the information to make sure that they increase their chances of getting funding. Thank you, Charles. I see Tony's hand raised. Tony, you're recognized. Thank you.

### 01:06:49

### Speaker 1

So, Charles, I think you make a really excellent point, and I think your portal is got a lot of excellent information, but it does not clearly differentiate between implementation grants and catalysts, at least that I can see. I mean, maybe it's there, but I'm that kind of new view. The other piece is you may. I love that you have notes on the different pages, but I think you want to make sure that as soon as everybody opens one sheet, they're going to your first sheet that gives all the directions. And then what I can see now, and I realize it's preliminary, but it looks like you actually have tabs that say that there is criteria, of course, for catalyst, it's preliminary, not approved by the steering committee, but someone who's submitting information may think, oh, no, I went to the tablet.

### 01:07:46

#### Speaker 1

That was the information I was supposed to have. So I think you've, you know, you're like 90% there, and I really appreciate the effort, but it's like you need to tell people in multiple ways, or they're going to feel cheated. They're going to feel like I did everything you said, and then you changed the rules on me, which, of course, we're not. So I would just maybe go back and try to scrub that last little bit to make sure all the labels are clearly showing what is definite and what has not been approved yet. Thank you for that, Tony. Thank you for the acknowledgement. But that's by design at this point, and for that reason, we don't want to give anything that's going to change before July 12.

#### 01:08:27

#### Speaker 1

So when July 12 comes out and we have more specific guidance from the state, then we'll. We'll lock down on catalyst versus implementation and being more specific, even of exploratory versus last mile versus implementation. But right now, I don't want to give that, give those directions because it could be wrong. We know the state, sometimes they change their minds, so we just want to get that guidance from them. I think you're on mute. Yeah. The portal, at least that I'm seeing is, says core project criteria and additional criteria, and that is what the state is proposing. They're going to do a whole solicitation that we're going to see in like two weeks. They're going to do a public review, which means the implementation criteria could very well change based on public input. And the steering committee has not approved the criteria for Catalyst.

### 01:09:37

#### Speaker 1

So those two labels that are on there, as a person that's just looking at it would make me think that is, if I look at that, I'm finding what is the core project criteria and what is additional criteria? There's nothing in there that's telling me that both of those things are actually open to change. Okay, I think I see what you're saying. So we can just add a label of saying subject to change, and that there's two types of funding and there may be different rules for both of them. That's, as I said, you've done a great job of really putting out so much good pieces, but people just look at stuff, and if it's in bold, that may be all they read. Thank you, Tony. Great comments, great recommendation. I concur with you. Thanks for receiving that and committing to updating Charles.

#### 01:10:40

### Speaker 1

Appreciate it. Okay, so let's go to the next agenda item. So, Armon, I think you're going to speak to this. All right. Yeah, this is just. Did it skip the strategy development subcommittee, or is that after this? You know what? I think we did. Thank you for pointing that out. In fact, we had Kellis projects and implementation, but I guess we combine those. So the next agenda item should be strategy development subcommittee. Ariel, thank you. All right, so, yeah, we have put out a form for people to sign up for the strategy development subcommittee. There are some questions about what specific they were doing, and that'll be developing section three b of the regional plan. Part two. These are sector neutral and economic mobility strategies. Section three a is the target sector strategies being developed by our civil partner leads.

### 01:11:45

#### Speaker 1

And so just have an idea of what's happening here is as we've decided, we have the nine volunteer members. We will be closing the form to volunteer tomorrow at 05:00 p.m. And the proposed meeting dates at the moment are just the Thursdays that we don't have the steering committee meetings at 01:00 p.m. And we may have some

additional dates just considering. It is kind of a heavy task that we need to complete to develop these strategies. But those are the dates that we have at the moment, so. All right, thank you. We have a question from Sharon. I'm glad that you don't have any eggs, Armin, because you throw them at me. I'm sorry. I was trying to follow you, and at one point you were talking so fast, I couldn't understand it. Can you tell me what section three B is? Yeah, sure.

### 01:12:39

#### Speaker 1

Well, in the regional plan part two outline, I can just kind of read off of it. So here's what it'll be including. It's identifying problems and opportunities. So, defining strategies within the region, finding regional assets, increasing economic diversification and resilience, alignment with job quality and access, equity and climate. It's going to have a workforce development component, alignment with state strategies. And then it's recommended to how we're going to implement strategy. So it's just going to be like essentially strategies that we can include for industries that are maybe not going to be included in the. As a target sector. So something like hospitality and tourism people have been discussing. So that could be a section for us to address it there. And then apart from that, it could just be more sector neutral strategies for economic development in the county. Got it. Okay.

#### 01:13:33

#### Speaker 1

And so in this particular part, it's because it says it's based off lived experience. And so that's all of our Dabel. All of our data feedback. So you're. This is where you're blending all of the data content, right? In this. I was looking at the second paragraph. I don't know. I mean, I wouldn't say it's solely based off of lived experience, but, you know, that could definitely be. I'm saying. Yeah, it's both lived experience. Table partner feedback, all of your. This is, again, the culmination of all of your findings. Right. The recommendations coming out of the findings. Is that what this second paragraph on your slide is? Oh, the second paragraph on my slide. Right. Yeah, that's what I'm talking about. Okay. Yeah. Yeah, exactly. Okay. Gotcha. Okay. I was just trying to get clear. So I apologize. No eggs. Thank you, Sharon.

#### 01:14:29

#### Speaker 1

Luis, you're up. Thank you. Quick question. You know, on the current timeline, how much time will we have to review the draft regional plan, part two before we need to approve

it? How much time are we building into that process now? Yeah, that's a good question. We have to see kind of like how this works with the. We're going to receive the section three a's from table, partner leads by July 31. So that'll be a very big part of it. If we go to adiel. Could you go to the next slide, please? So, I mean, vision and goals section. So one and two that could be completed. You know, as Paul said, we're going to have the writer soon. It's just that section three B on our current timeline, the strategy development subcommittee is taking a little bit longer to form.

### 01:15:22

### Speaker 1

So hopefully we could have like, you know, a week Wednesday to do on. It's due on August 30. August 31. I think a week is a little too short time. If we could get it at least two weeks out. So if we could get it by the 16th, that would give us two weeks time to look at it, provide feedback, and if necessary, make changes, get a chance to look at those, how those changes were implemented. I think that would be a reasonable timeframe. So I think that would be a good goal to shoot for, to have a draft to the steering committee by the 16 August.

#### 01:15:58

#### Speaker 1

Luis, if I can also embellish on what you said, Armand, I had a conversation with Stephen, and one of the things that he mentioned was to work backwards for any deadline that are due to give the steering committee two weeks to review, and then there wouldn't be any problems moving forward. So if you're okay with that. I think that's in line with other discussions I've had. So any comments on that? No. All right. You okay with that? 816 well, I mean, were just looking at the proposed date, so, I mean, it's just like where we currently stand with the strategy development subcommittee. Is that so? Next Thursday, everyone's off, and then the following, we have a steering committee meeting.

#### 01:16:45

#### Speaker 1

So we may have to have some additional meeting dates or have like two and one week, but we can work to have like the bulk of it. I mean, I have no concern that the bulk of it will be available by them. Okay. Let's make that a goal because we want the best quality out there. Thank you for that comment, Louise. Appreciate it. All right, Linda, I see your hand up. I was reading the previous slide and it said that the form for the volunteer to be on that was closing tomorrow at five. Who was that sent out to be on that committee? I know I've been sick, but I don't think I missed that much, have I? We sent it out to the steering committee, and I believe we put it in the chat. I just put in the chat though, again, so.

### 01:17:39

#### Speaker 1

Okay. Yeah, you can find it in that link I just sent. Thank you. Okay. All right. Is there no other questions or comments? Short question. I'm sorry, short question. Thank you, mister chair. In the last meeting, when there was a little bit of vibrant discussion, it's that sub regional, that strategy committee appeared to have be selecting projects and recommending partnerships and projects at the same time that they were serving in the role of table partner leads doing that. And so that was where one of the conversations. So have you stripped that down so that the. There's not a separate entity recommending partnerships or projects that are part. We separated the regional plan strategies and recommendations as opposed to here's who we want to do business with. Has that been separated out?

#### 01:18:43

#### Speaker 1

You know, I know the slide here is different than the one we had before, but has that been bifurcated? Yeah. Well, I mean, the scope of work of the subcommittee is to just develop the strategy. So there's nothing involving project. Okay. But we have on the committee individuals that, whose job, at least in that. That's why I called for the table partner leads scope of work, because the industry cluster table partner leads was giving them the authority to select projects. And our bylaw said no, they recommended we make those decisions. So that's why I'm asking that kind of a question. If we have three table partner leads on the committee there. In other words, we don't want the strategy to be stacked with recommendations that someone's trying to propose funding for. You understand where I'm going? So did we bifurcate it?

#### 01:19:38

#### Speaker 1

So it's just strategy. And if you're at the table doing strategy, you're not writing your own strategy in there. Yeah, I mean, I hope that's the. The benefit of having different. We'll have steering committee members, affinity hub league members to check each other. Okay, thank you. All right. Are there any other questions for Armand? All right, moving to the next agenda item, research updates. Armand, you're still on. You're popular today. Hello, everybody. So the research updates. Actually, it's nothing new. It's just the data and accountability tool. And, you know, we have the link to that. I can put that in the chat right now. So check it out. It's pretty interesting. Has industry data. You can use it to analyze your spa. Any questions for Aman on research update? I hear none. We're going to move to the upcoming meetings. Ariel? Yeah.

### 01:20:41

#### Speaker 1

Thank you very much. So for the upcoming meetings. We have the next student committee meeting on Thursday, July 11, and right after that on Friday, July 12, we have the LHRDC partners meeting and there will be the upcoming meetings. Yeah, good. All right, thank you. Any questions for Ariel on our upcoming meetings hearing? None. Let's go with next steps. Triangle is not with us today. So Scarlett, you're going to be pensioning for Europe. Yes. Thank you very much. Hello, everyone. As we really trek down this road of upcoming deadlines, we just do want to highlight that some important items. So as we've been promoting through our website as well as through past newsletters, we do highly recommend and really encourage our steering committee members to review regional plan part one, which was formally submitted and accepted by the state.

#### 01:21:49

#### Speaker 1

Regional plan part one is what informs regional plan part two, which is due in August 30. And that is what we are currently working towards. Also, just as a reminder, we are also balancing the catalyst phase work period, which currently is May 2024, ending November 2026. We do have a catalyst kickoff meeting with the state and our steering committee members, as well as the stewardship committee, where we will receive more information and guidance for us to then move forward through this catalyst phase. We are asking to please submit your response to the Strategy development subcommittee nomination form that was shared recently in the chat.

#### 01:22:33

#### Speaker 1

We can also send it out through email again, we also did today review the project proposal tracker, so we are encouraging our partners to please submit your proposal ideas that can give us an understanding in terms of what type of projects are currently in the works and can help potentially be projects that get proposed either for catalysts or later on for implementation. Implementation phase draft SFP is set to be released soon with public comment period as well. And so we will be notifying everyone once that public comment period is open to make sure that our stakeholders and those within our collaborative can participate. We do have our implementation phase, so let's citation for proposals is also set to be released as well with the due date of November 10, 2024.

### 01:23:36

#### Speaker 1

And so a lot of big items coming up really working towards meeting these mandates and different deadlines. So we always encourage you to please check your email. A lot of the communications do go through our email. That's where you find a lot of these forms, a lot of these opportunities to provide feedback and also to vote on different items. We do encourage you all to please just participate in our voting efforts. There have been some votes, most recently, that have garnered very little participation, and these are votes that are ultimately guiding the program and course of this specific initiative. So again, just really empowering our collaborative and our steering committee here to participate through those avenues as well. Other than that, if there are no questions, or if there are any questions, please feel free to raise your hand.

### 01:24:35

#### Speaker 1

I want to raise my hand. Scarlett, if you could just check to make sure, pass on to Chioma to make sure that all the allocation numbers and timelines have been updated, okay. By the next steering committee meeting. If they are, then great. But if they're not, especially based on the last state budget adjustment. Okay. Yeah, I think based on that information, as well as the July 12 kickoff meeting, I think after that we'll definitely have a better hold in terms of a more legitimate and confirmed timeline. So we'll be sure to work through that. Thank you. Well, ladies and gentlemen, this concludes our meeting. We're going to adjourn. I will let you reclaim 13 minutes of your day. Thank you for your insightful comments, recommendations, commentaries, questions and all. We'll see you have a safe and sane July 4.

#### 01:25:39

#### Speaker 1

And I will put this on out there because I am a believer. Most of you know that I do believe in God and Jesus Christ. My daughter, my youngest daughter is having induced labor Saturday morning. We're flying to New Orleans to be with her. Her embryonic sac fluid is low, so they're bringing out our grandson early. So those of you that are believers, please drop a prayer in for us. Thank you all, and we'll see you next week. Oops. Two weeks. Two weeks. All right, folks.